

Managing performance capability

A 90-minute webinar

Overview

This webinar focuses on how to manage performance capability issues effectively.

The emphasis is on the use of a structured approach, with problems identified early and managed positively and proactively.

The session builds knowledge and confidence in handling these issues objectively, fairly and appropriately in line with internal policies / procedures, best practice and legal requirements.

This webinar can be complemented by separate sessions on 'Managing conduct' and 'Managing ill-health and sickness'.

Learning objectives

- Recognise performance issues at an early stage
- Work with the employee to identify underlying reasons
- Know how to manage capability issues informally, providing all reasonable support
- Manage capability formally in line with policies and procedures
- Understand the manager's role and sources of support, eg, HR
- Appreciate the employment law issues involved

Audience

Anyone in an organisation of any sort with responsibility for managing staff – or with responsibility for advising managers.

- HR professionals
- Line managers

Special feature

This programme can be tailored to particular settings.

Expert trainer

This programme is delivered by Rachel Hicks, our lead trainer in this area. See her profile here.

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Webinar outline

1 Welcome, agenda, overview

Objectives and agenda

2 Identifying performance capability issues

- Understanding what constitutes performance capability
- Recognising performance issues early
- The impact of poor performance
- Standards, evidence and getting to underlying reasons

3 Managing capability

- Setting employees up for success
- Providing 'reasonable' management support

4 Informal action

- Taking effective informal action
- Use of performance improvement plans
- Performance standards and reviews

5 Formal action

- Formal stages of action and potential outcomes
- Dismissal
- Right of appeal

6 Employment law

- Unfair dismissal the test of reasonableness
- Discrimination law

7 A case study

- Taking appropriate action
- Challenging situations

8 Action plans and next steps

For a no-obligation discussion about running this session for your organisation on an in-house basis, just give us a call on 01582 463462.

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